## DELL TECHNOLOGIES INC.

Condensed Consolidated Statements of Income (Loss) and Related Financial Highlights (in millions, except per share amounts and percentages; unaudited)

|  | 2016 |  | 2015 |  | Yr. to Yr. | 2016 |  | 2015 |  | Yr. to Yr. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net revenue: |  |  |  |  |  |  |  |  |  |  |
| Products | \$ | 12,366 | \$ | 10,638 | 16\% | \$ | 33,510 | \$ | 32,100 | 4\% |
| Services |  | 3,881 |  | 2,036 | 91\% |  | 8,058 |  | 6,132 | 31\% |
| Total net revenue |  | 16,247 |  | 12,674 | 28\% |  | 41,568 |  | 38,232 | 9\% |
| Cost of net revenue: |  |  |  |  |  |  |  |  |  |  |
| Products |  | 10,562 |  | 9,328 | 13\% |  | 28,856 |  | 28,355 | 2\% |
| Services |  | 1,786 |  | 1,214 | 47\% |  | 4,284 |  | 3,744 | 14\% |
| Total cost of net revenue |  | 12,348 |  | 10,542 | 17\% |  | 33,140 |  | 32,099 | 3\% |
| Gross margin |  | 3,899 |  | 2,132 | 83\% |  | 8,428 |  | 6,133 | 37\% |
| Operating expenses: |  |  |  |  |  |  |  |  |  |  |
| Selling, general, and administrative |  | 4,556 |  | 1,943 | 134\% |  | 8,647 |  | 5,849 | 48\% |
| Research and development |  | 855 |  | 267 | 220\% |  | 1,365 |  | 772 | 77\% |
| Total operating expenses |  | 5,411 |  | 2,210 | 145\% |  | 10,012 |  | 6,621 | 51\% |
| Operating loss |  | $(1,512)$ |  | (78) |  |  | $(1,584)$ |  | (488) |  |
| Interest and other, net |  | (794) |  | (203) |  |  | $(1,362)$ |  | (600) |  |
| Loss from continuing operations before income taxes |  | $(2,306)$ |  | (281) |  |  | $(2,946)$ |  | $(1,088)$ |  |
| Income tax benefit |  | (669) |  | (17) |  |  | (623) |  | (88) |  |
| Net loss from continuing operations |  | $(1,637)$ |  | (264) |  |  | $(2,323)$ |  | $(1,000)$ |  |
| Income (loss) from discontinued operations, net of income taxes |  | (438) |  | 84 |  |  | 875 |  | 51 |  |
| Net loss |  | $(2,075)$ |  | (180) |  |  | $(1,448)$ |  | (949) |  |
| Less: Net loss attributable to non-controlling interests |  | (11) |  | - |  |  | (12) |  | - |  |
| Net loss attributable to Dell Technologies Inc. | \$ | $\stackrel{(2,064)}{ }$ | \$ | (180) |  | \$ | $\stackrel{(1,436)}{ }$ | \$ | (949) |  |
| Earnings (loss) per share attributable to Dell Technologies Inc. - basic: |  |  |  |  |  |  |  |  |  |  |
| Continuing operations - Class V Common Stock - basic | \$ | 0.79 | \$ | - |  | \$ | 0.79 | \$ | - |  |
| Continuing operations - DHI Group - basic | \$ | (3.62) | \$ | (0.65) |  | \$ | (5.70) | \$ | (2.47) |  |
| Discontinued operations - DHI Group - basic | \$ | (0.88) | \$ | 0.21 |  | \$ | 2.01 | \$ | 0.13 |  |
| Earnings (loss) per share attributable to Dell Technologies Inc. - diluted: |  |  |  |  |  |  |  |  |  |  |
| Continuing operations - Class V Common Stock - diluted | \$ | 0.78 | \$ | - |  | \$ | 0.78 | \$ | - |  |
| Continuing operations - DHI Group - diluted | \$ | (3.63) | \$ | (0.65) |  | \$ | (5.70) | \$ | (2.47) |  |
| Discontinued operations - DHI Group - diluted | \$ | (0.88) | \$ | 0.21 |  | \$ | 2.01 | \$ | 0.13 |  |
| Weighted-average shares outstanding: |  |  |  |  |  |  |  |  |  |  |
| Basic - Class V Common Stock |  | 222 |  | - |  |  | 222 |  | - |  |
| Diluted - Class V Common Stock |  | 222 |  | - |  |  | 222 |  | - |  |
| Basic - DHI Group |  | 497 |  | 405 |  |  | 436 |  | 405 |  |
| Diluted - DHI Group |  | 497 |  | 405 |  |  | 436 |  | 405 |  |
| Percentage of Total Net Revenue: |  |  |  |  |  |  |  |  |  |  |
| Gross margin |  | 24.0\% |  | 16.8\% |  |  | 20.3\% |  | 16.0\% |  |
| Selling, general, and administrative |  | 28.0\% |  | 15.3\% |  |  | 20.8\% |  | 15.3\% |  |
| Research, development, and engineering |  | 5.3\% |  | 2.1\% |  |  | 3.3\% |  | 2.0\% |  |
| Operating expenses |  | 33.3\% |  | 17.4\% |  |  | 24.1\% |  | 17.3\% |  |
| Operating loss |  | (9.3\%) |  | (0.6\%) |  |  | (3.8\%) |  | (1.3\%) |  |
| Loss from continuing operations before income taxes |  | (14.2\%) |  | (2.2\%) |  |  | (7.1\%) |  | (2.8\%) |  |
| Net loss from continuing operations |  | (10.1\%) |  | (2.1\%) |  |  | (5.6\%) |  | (2.6\%) |  |
| Income tax rate |  | 29.0\% |  | 6.0\% |  |  | 21.1\% |  | 8.1\% |  |

## DELL TECHNOLOGIES INC.

Condensed Consolidated Statements of Financial Position
(in millions; unaudited)

Assets:
Current assets:

| Cash and cash equivalents | \$ | 8,822 | \$ | 6,322 |
| :---: | :---: | :---: | :---: | :---: |
| Short-term investments |  | 1,857 |  | - |
| Accounts receivable, net |  | 8,830 |  | 4,887 |
| Short-term financing receivables, net |  | 3,049 |  | 2,915 |
| Inventories, net |  | 3,504 |  | 1,619 |
| Other current assets |  | 4,441 |  | 3,497 |
| Current assets held for sale |  | 5,904 |  | 4,333 |
| Total current assets |  | 36,407 |  | 23,573 |
| perty, plant, and equipment, net |  | 5,805 |  | 1,649 |
| g-term investments |  | 4,285 |  | 114 |
| g-term financing receivables, net |  | 2,390 |  | 2,177 |
| dwill |  | 38,840 |  | 8,406 |
| angible assets, net |  | 36,571 |  | 8,577 |
| er non-current assets |  | 1,334 |  | 626 |
| Total assets | \$ | 125,632 | \$ | 45,122 |

## Liabilities, Redeemable Shares, and Stockholders' Equity:

Current liabilities:
Short-term debt
Accounts payable
Accrued and other
Short-term deferred revenue
Current liabilities held for sale
Total current liabilities
Long-term debt
Long-term deferred revenue
Other non-current liabilities
Total liabilities

| \$ | 8,388 | \$ | 2,981 |
| :---: | :---: | :---: | :---: |
|  | 14,644 |  | 12,881 |
|  | 7,445 |  | 4,217 |
|  | 9,215 |  | 3,632 |
|  | 1,677 |  | 1,599 |
|  | 41,369 |  | 25,310 |
|  | 47,284 |  | 10,650 |
|  | 7,907 |  | 4,089 |
|  | 9,066 |  | 3,501 |
|  | 105,626 |  | 43,550 |
|  | 187 |  | 106 |
|  | 13,880 |  | 1,466 |
|  | 5,939 |  | - |
|  | 19,819 |  | 1,466 |
| \$ | 125,632 | \$ | 45,122 |

DELL TECHNOLOGIES INC.
Condensed Consolidated Statements of Cash Flows
(in millions; unaudited)

Cash flows from operating activities:
Net loss
Adjustments to reconcile net loss to net cash provided by operating activities:

Change in cash from operating activities
Cash flows from investing activities:
Investments:
Purchases
Maturities and sales
Capital expenditures
Proceeds from sale of facilities, land, and other assets
Capitalized software development costs
Collections on purchased financing receivables
Acquisition of businesses, net of cash acquired
Divestitures of businesses, net of cash transferred Other

Change in cash from investing activities
Cash flows from financing activities:
Payment of dissenting shares obligation
Proceeds from the issuance of DHI Group common stock
Proceeds from the issuance of common stock of subsidiaries
Repurchases of DHI Group common stock
Repurchases of Class V Group common stock
Repurchases of common stock of subsidiaries
Contributions from non-controlling interests, net
Issuance of common stock under employee plans
Payments for debt issuance costs
Proceeds from debt
Repayments of debt
Other
Change in cash from financing activities

Effect of exchange rate changes on cash and cash equivalents

Change in cash and cash equivalents
Cash and cash equivalents at beginning of the period
Cash and cash equivalents at end of the period
Less: Cash included in assets held for sale
Cash and cash equivalents from continuing operations

|  |  |  |  |  | Nine | En |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{gathered} \text { October 28, } \\ 2016 \end{gathered}$ |  | $\begin{gathered} \hline \text { October 30, } \\ 2015 \end{gathered}$ |  | $\begin{gathered} \hline \text { October 28, } \\ 2016 \end{gathered}$ |  | $\begin{gathered} \hline \text { October 30, } \\ 2015 \end{gathered}$ |  |
| \$ | $(2,075)$ | \$ | (180) | \$ | $(1,448)$ | \$ | (949) |
|  | 1,806 |  | 639 |  | 2,994 |  | 2,140 |
| (269) |  |  | 459 |  | 1,546 |  | 1,191 |
| (503) |  |  | - |  | (511) |  | (26) |
|  |  |  | - |  | 561 |  | 1 |
| (182) |  |  | (110) |  | (417) |  | (340) |
| 5 |  |  | 3 |  | 24 |  | 88 |
| (85) |  |  | - |  | (85) |  | - |
|  | 6 |  | 22 |  | 31 |  | 71 |
| $(37,614)$ |  |  | - |  | $(37,614)$ |  | - |
|  | - |  | - |  | - |  | 8 |
| (8) |  |  | - |  | (48) |  | - |
| $(37,838)$ |  |  | (85) |  | $(38,059)$ |  | (198) |
|  | - |  | - |  | (446) |  | - |
| 4,404 |  |  |  |  | 4,404 |  |  |
| 1 |  |  |  |  | 1 |  |  |
| (8) |  |  |  |  | (10) |  |  |
| (132) |  |  | - |  | (132) |  | - |
| (611) |  |  | - |  | (611) |  | - |
| - |  |  | - |  | 100 |  | - |
|  |  |  | - |  | - |  | 2 |
| (834) |  |  | (3) |  | (849) |  | (10) |
| $\begin{gathered} 43,838 \\ (7,000) \end{gathered}$ |  |  | 1,815 |  | 45,986 |  | 4,893 |
|  |  |  | $(2,459)$ |  | $(9,638)$ |  | $(5,208)$ |
| 1 |  |  | (1) |  | 5 |  | 2 |
| 39,659 |  |  | (648) |  | 38,810 |  | (321) |
| (21) |  |  | (38) |  | 31 |  | (88) |
| 1,531 |  |  | (312) |  | 2,328 |  | 584 |
| 7,373 |  |  | 6,294 |  | 6,576 |  | 5,398 |
| \$ | 8,904 | \$ | 5,982 | \$ | 8,904 | \$ | 5,982 |
|  | 82 |  | 328 |  | 82 |  | 328 |
| \$ | 8,822 | \$ | 5,654 | \$ | 8,822 | \$ | 5,654 |

## SUPPLEMENTAL NON-GAAP FINANCIAL MEASURES

These tables present information about the Company's non-GAAP product net revenue, non-GAAP services net revenue, non-GAAP net revenue, non-GAAP product gross margin, non-GAAP services gross margin, non-GAAP gross margin, non-GAAP operating expenses, nonGAAP operating income, non-GAAP net income from continuing operations, EBITDA, and adjusted EBITDA, which are non-GAAP financial measures provided as a supplement to the results provided in accordance with generally accepted accounting principles in the United States of America ("GAAP"). A detailed discussion of Dell Technologies' reasons for including the non-GAAP financial measures, the limitations associated with those measures, the items excluded from non-GAAP metrics, and our reason for excluding those items are presented in "Item 2 - Management's Discussion and Analysis of Financial Condition and Results of Operations - Non-GAAP Financial Measures" in Dell Technologies' quarterly report on Form 10-Q for the quarterly period ended October 28, 2016. Dell Technologies encourages investors to review the non-GAAP discussion in conjunction with the presentation of non-GAAP financial measures.

DELL TECHNOLOGIES INC.
Reconciliation of Non-GAAP Financial Measures (in millions, except percentages; unaudited; continued on next page)

Product net revenue
Non-GAAP adjustments: Impact of purchase accounting Non-GAAP product net revenue

Services net revenue
Non-GAAP adjustments:
Impact of purchase accounting Non-GAAP services net revenue

Net revenue
Non-GAAP adjustments: Impact of purchase accounting Non-GAAP net revenue

Product gross margin
Non-GAAP adjustments:
Impact of purchase accounting
Amortization of intangibles
Transaction-related expenses
Other corporate expenses
Non-GAAP product gross margin

Services gross margin
Non-GAAP adjustments:
Impact of purchase accounting
Amortization of intangibles
Transaction-related expenses
Other corporate expenses
Non-GAAP services gross margin

Gross margin
Non-GAAP adjustments:
Impact of purchase accounting Amortization of intangibles
Transaction-related expenses Other corporate expenses Non-GAAP gross margin

Operating expenses
Non-GAAP adjustments:
Impact of purchase accounting Amortization of intangibles Transaction-related expenses Other corporate expenses Non-GAAP operating expenses

| Three Months Ended |  |  |  | \% Growth Rates Yr. to Yr. | Nine Months Ended |  |  |  | \% Growth Rates$\qquad$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{gathered} \hline \text { October 28, } \\ 2016 \end{gathered}$ |  | $\begin{gathered} \hline \text { October 30, } \\ 2015 \end{gathered}$ |  |  | $\begin{gathered} \hline \text { October 28, } \\ 2016 \end{gathered}$ |  | $\begin{gathered} \hline \text { October 30, } \\ 2015 \end{gathered}$ |  |  |
| \$ | 12,366 | \$ | 10,638 | 16\% | \$ | 33,510 | \$ | 32,100 | 4\% |
|  | 261 |  | (6) |  |  | 260 |  | (20) |  |
| \$ | 12,627 | \$ | 10,632 | 19\% | \$ | 33,770 | \$ | 32,080 | 5\% |
| \$ | 3,881 | \$ | 2,036 | 91\% | \$ | 8,058 | \$ | 6,132 | 31\% |
|  | 269 |  | 113 |  |  | 413 |  | 390 |  |
| \$ | 4,150 | \$ | 2,149 | 93\% | \$ | 8,471 | \$ | 6,522 | 30\% |
| \$ | 16,247 | \$ | 12,674 | 28\% | \$ | 41,568 | \$ | 38,232 | 9\% |
|  | 530 |  | 107 |  |  | 673 |  | 370 |  |
| \$ | 16,777 | \$ | 12,781 | 31\% | \$ | 42,241 | \$ | 38,602 | 9\% |
| \$ | 1,804 | \$ | 1,310 | 38\% | \$ | 4,654 | \$ | 3,745 | 24\% |
|  | 437 |  | 12 |  |  | 461 |  | 22 |  |
|  | 604 |  | 98 |  |  | 806 |  | 295 |  |
|  | 18 |  | - |  |  | 16 |  | 1 |  |
|  | 10 |  | 3 |  |  | 14 |  | 6 |  |
| \$ | 2,873 | \$ | 1,423 | 102\% | \$ | 5,951 | \$ | 4,069 | 46\% |
| \$ | 2,095 | \$ | 822 | 155\% | \$ | 3,774 | \$ | 2,388 | 58\% |
|  | 292 |  | 112 |  |  | 436 |  | 386 |  |
|  | - |  | - |  |  | - |  | - |  |
|  | 12 |  | 2 |  |  | 9 |  | 5 |  |
|  | 52 |  | - |  |  | 54 |  | 1 |  |
| \$ | 2,451 | \$ | 936 | 162\% | \$ | 4,273 | \$ | 2,780 | 54\% |
| \$ | 3,899 | \$ | 2,132 | 83\% | \$ | 8,428 | \$ | 6,133 | 37\% |
|  | 729 |  | 124 |  |  | 897 |  | 408 |  |
|  | 604 |  | 98 |  |  | 806 |  | 295 |  |
|  | 30 |  | 2 |  |  | 25 |  | 6 |  |
|  | 62 |  | 3 |  |  | 68 |  | 7 |  |
| \$ | 5,324 | \$ | 2,359 | 126\% | \$ | 10,224 | \$ | 6,849 | 49\% |
| \$ | 5,411 | \$ | 2,210 | 145\% | \$ | 10,012 | \$ | 6,621 | 51\% |
|  | (121) |  | (25) |  |  | (157) |  | (67) |  |
|  | (560) |  | (394) |  |  | $(1,340)$ |  | $(1,183)$ |  |
|  | $(1,170)$ |  | (25) |  |  | $(1,304)$ |  | (61) |  |
|  | (211) |  | (14) |  |  | (257) |  | (31) |  |
| \$ | 3,349 | \$ | 1,752 | 91\% | \$ | 6,954 | \$ | 5,279 | 32\% |

DELL TECHNOLOGIES INC.
Reconciliation of Non-GAAP Financial Measures (continued; in millions, except percentages; unaudited)

| Operating loss | \$ | $(1,512)$ | \$ | (78) | NM | \$ | $(1,584)$ | \$ | (488) | (225\%) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Non-GAAP adjustments: |  |  |  |  |  |  |  |  |  |  |
| Impact of purchase accounting |  | 850 |  | 149 |  |  | 1,054 |  | 475 |  |
| Amortization of intangibles |  | 1,164 |  | 492 |  |  | 2,146 |  | 1,478 |  |
| Transaction-related expenses |  | 1,200 |  | 27 |  |  | 1,329 |  | 67 |  |
| Other corporate expenses |  | 273 |  | 17 |  |  | 325 |  | 38 |  |
| Non-GAAP operating income | \$ | 1,975 | \$ | 607 | 225\% | \$ | 3,270 | \$ | 1,570 | 108\% |
| Net loss from continuing operations | \$ | $(1,637)$ | \$ | (264) | (520\%) | \$ | $(2,323)$ | \$ | $(1,000)$ | (132\%) |
| Non-GAAP adjustments: |  |  |  |  |  |  |  |  |  |  |
| Impact of purchase accounting |  | 850 |  | 149 |  |  | 1,054 |  | 475 |  |
| Amortization of intangibles |  | 1,164 |  | 492 |  |  | 2,146 |  | 1,478 |  |
| Transaction-related expenses |  | 1,200 |  | 21 |  |  | 1,326 |  | 41 |  |
| Other corporate expenses |  | 273 |  | 23 |  |  | 325 |  | 58 |  |
| Aggregate adjustment for income taxes |  | (880) |  | (127) |  |  | (932) |  | (381) |  |
| Non-GAAP net income from continuing operations | \$ | 970 | \$ | 294 | 230\% | \$ | 1,596 | \$ | 671 | 138\% |
| Net loss from continuing operations | \$ | $(1,637)$ | \$ | (264) | (520\%) | \$ | $(2,323)$ | \$ | $(1,000)$ | (132\%) |
| Adjustments: |  |  |  |  |  |  |  |  |  |  |
| Interest and other, net |  | 794 |  | 203 |  |  | 1,362 |  | 600 |  |
| Income tax benefit |  | (669) |  | (17) |  |  | (623) |  | (88) |  |
| Depreciation and amortization |  | 1,576 |  | 627 |  |  | 2,799 |  | 1,871 |  |
| EBITDA | \$ | 64 | \$ | 549 | (88\%) | \$ | 1,215 | \$ | 1,383 | (12\%) |
| EBITDA | \$ | 64 | \$ | 549 | (88\%) | \$ | 1,215 | \$ | 1,383 | (12\%) |
| Adjustments: |  |  |  |  |  |  |  |  |  |  |
| Stock based compensation expense |  | 144 |  | 17 |  |  | 177 |  | 46 |  |
| Impact of purchase accounting |  | 693 |  | 118 |  |  | 851 |  | 392 |  |
| Transaction-related expenses |  | 1,200 |  | 21 |  |  | 1,366 |  | 41 |  |
| Other corporate expenses |  | 129 |  | 6 |  |  | 148 |  | 18 |  |
| Adjusted EBITDA | \$ | 2,230 | \$ | 711 | 214\% | \$ | 3,757 | \$ | 1,880 | 100\% |


(a) Other businesses consist of RSA Information Security, SecureWorks, Pivotal, and Boomi offerings, and do not constitute reportable segments.
(b) Unallocated transactions includes long-term incentives, certain short-term incentive compensation expenses, and other corporate items that are not allocated to Dell Technologies' reportable segments.
(c) Impact of purchase accounting includes non-cash purchase accounting adjustments related to the EMC merger transaction, as well as the going-private transaction.
(d) Transaction-related expenses includes acquisition and integration related costs.
(e) Other corporate expenses includes severance and facility action costs as well as stock-based compensation expense.

